STATE OF CONNECTICUT

Senate

File No. 280

General Assembly

January Session, 2021

Substitute Senate Bill No. 824

Senate, April 6, 2021

The Committee on Higher Education and Employment Advancement reported through SEN. SLAP of the 5th Dist., Chairperson of the Committee on the part of the Senate, that the substitute bill ought to pass.

AN ACT REQUIRING TRAINING FOR THE MEMBERS OF THE GOVERNING BOARDS OF INSTITUTIONS OF HIGHER EDUCATION AND CONCERNING THE CONNECTICUT STATE COLLEGES AND UNIVERSITIES' BUDGET AND AUTHORITY TO MERGE OR CLOSE INSTITUTIONS.

Be it enacted by the Senate and House of Representatives in General Assembly convened:

1 Section 1. (NEW) (Effective July 1, 2021) (a) Not later than January 1,

2 2022, each governing board of an independent institution of higher

3 education in the state shall establish a policy requiring that any new

4 member of such governing board, who has not previously served on

5 such governing board, receive instruction and training in (1) financial

management of institutions of higher education, (2) legal and fiduciary

7 responsibilities of a member of such governing board, and (3) applicable

standards for accreditation of institutions of higher education and

9 programs of higher learning. Such instruction and training shall be

10 completed within the first year of a new member joining a governing

board. 11

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(b) Not later than January 1, 2022, each independent institution of higher education shall post on its Internet web site (1) the policy established by its governing board pursuant to subsection (a) of this section, and (2) a summary of the instruction and training received by the members of its governing board in accordance with such policy.

Sec. 2. (NEW) (Effective July 1, 2021) (a) Not later than January 1, 2022, the Board of Regents for Higher Education and the Board of Trustees of The University of Connecticut shall each adopt a policy requiring that any new member of said boards receive instruction and training in (1) a board member's duties to the state and the public institution of higher education governed by the board, (2) each committee of the board, including, but not limited to, the executive committee, and its functions, (3) professional accounting and reporting standards, (4) methods for meeting the statutory, regulatory and fiduciary obligations of the board, (5) the provisions of the Freedom of Information Act, as defined in section 1-200 of the general statutes, (6) a board member's institutional and statutory ethical responsibilities, (7) the development and implementation of institutional policies, (8) business operations, administration, budgeting, financing, financial reporting, financial reserves and endowment managing relevant to institutions of higher education, (9) student tuition, mandatory fees and student debt trends, (10) oversight of planning, construction, maintenance, expansion and renovation projects that impact the infrastructure, physical facilities and natural environment of the public institution of higher education governed by the board, (11) workforce planning, strategy and investment, (12) institutional advancement, including, but not limited to, philanthropic giving, fundraising initiatives, alumni programming, communications and media, government and public relations and community affairs, (13) student welfare issues, including, but not limited to, academic studies, curriculum, residence life, student governance and activities and the general physical and mental wellbeing of students, (14) current and anticipated issues in higher education, and (15) any other topics each governing board deems necessary. Such instruction and training shall be completed within the first year of appointment or election of a new member to such boards.

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(b) Not later than January 1, 2022, each public institution of higher education shall post on its Internet web site (1) the policy established by its governing board pursuant to subsection (a) of this section, and (2) a summary of the instruction and training received by the members of its governing board in accordance with such policy.

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- Sec. 3. Section 10a-8 of the general statutes is repealed and the following is substituted in lieu thereof (*Effective July 1, 2021*):
- 54 (a) The provisions of sections 4-77 and 4-78 shall not apply to the 55 constituent units of the state system of higher education, and for the 56 purposes of said sections only, the Board of Regents for Higher 57 Education shall be deemed the budgeted agency for the Connecticut 58 State University System, the regional community-technical college 59 system, [and] Charter Oak State College and the central office of the 60 Connecticut State Colleges and Universities. The Board of Regents for 61 Higher Education shall develop a formula or program-based budgeting 62 system to be used by each institution in preparing operating budgets. 63 The Board of Regents for Higher Education shall prepare a single 64 budget request itemized by the Connecticut State University System, the 65 regional community-technical college system, [and] Charter Oak State 66 College and the central office of the Connecticut State Colleges and 67 <u>Universities</u> using the formula or program-based budgeting system and 68 shall submit such budget request displaying all operating funds to the 69 Secretary of the Office of Policy and Management in accordance with 70 sections 4-77 and 4-78, subject to procedures developed by the Board of 71 Regents for Higher Education and approved by said secretary. The 72 budget request shall set forth, in the form prescribed by the Board of 73 Regents for Higher Education, a proposed expenditure plan which shall 74 include: (1) The total amount requested for such appropriation account; 75 (2) the amount to be appropriated from the General Fund; and (3) the 76 amount to be paid from the tuition revenues of the regional community-77 technical college system, [and] the Connecticut State University System 78 and Charter Oak State College. After review and comment by the Board 79 of Regents for Higher Education, the proposed expenditure plans shall 80 be incorporated into the single public higher education budget request

81 including recommendations, if any, by said board. Any tuition increase 82 proposed by the regional community-technical college system, [and] the Connecticut State University System and Charter Oak State College for 83 84 the fiscal year to which the budget request relates shall be included in 85 the single public higher education budget request submitted by the 86 Board of Regents for Higher Education for such fiscal year, provided if 87 the General Assembly does not appropriate the amount requested by 88 any such system or college, such system or college may increase tuition 89 and fees by an amount greater than that included in the budget request 90 in response to which the appropriation was made. The General 91 Assembly shall make appropriations directly to the constituent units. 92 Allotment reductions made pursuant to the provisions of subsections 93 (b) and (c) of section 4-85 shall be applied by the Board of Regents for 94 Higher Education among the appropriations to the constituent units and 95 the central office without regard to the limitations on reductions 96 provided in said section, except that said limitations shall apply to the 97 total of the amounts appropriated. The Board of Regents for Higher 98 Education shall apply such reductions after consultation with the 99 Secretary of the Office of Policy and Management. Any reductions of 100 more than five per cent of the appropriations of any constituent units 101 shall be submitted to the appropriations committee which shall, within 102 thirty days, approve or reject such reduction.

(b) The boards of trustees of each of the constituent units may transfer to or from any specific appropriation of such constituent unit a sum or sums totaling up to fifty thousand dollars or ten per cent of any such specific appropriation, whichever is less, in any fiscal year without the consent of the Finance Advisory Committee. Any such transfer shall be reported to the Finance Advisory Committee within thirty days of such transfer and such report shall be a record of said committee.

Sec. 4. Subsection (b) of section 10a-77 of the general statutes is repealed and the following is substituted in lieu thereof (*Effective July 1*, 2021):

(b) The Board of [Trustees of the Community-Technical Colleges]

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Regents for Higher Education shall establish and administer a fund to be known as the Regional Community-Technical Colleges Operating Fund. Appropriations from general revenues of the state and, upon request by the board and with an annual review and approval by the Secretary of the Office of Policy and Management, the amount of the appropriations for fringe benefits and workers' compensation applicable to the <u>regional</u> community-technical colleges pursuant to subsection (a) of section 4-73, shall be transferred from the Comptroller, and all tuition revenue received by the regional community-technical colleges in accordance with the provisions of subsection (a) of this section shall be deposited in said fund. Income from student fees or related charges; the proceeds of auxiliary activities and business enterprises, gifts and donations; federal funds and grants for purposes other than research, and all receipts derived from the conduct by the colleges of their education extension programs and summer school sessions shall be credited to said fund but shall be allocated to the central office and institutional operating accounts which shall be established and maintained for the central office and each community-technical college. If the Secretary of the Office of Policy and Management disapproves such transfer, the secretary may require the amount of the appropriation for operating expenses to be used for personal services and fringe benefits to be excluded from said fund. The State Treasurer shall review and approve the transfer prior to such request by the board. [of trustees.] The board shall establish an equitable policy, in accordance with section 10a-8, as amended by this act, for allocation of appropriations from general revenues of the state, fringe benefits transferred from the Comptroller and tuition revenue deposited in the Regional Community-Technical Colleges Operating Fund. At the beginning of each quarter of the fiscal year, the board shall allocate and transfer, in accordance with said policy, moneys for expenditure in such institutional operating accounts, exclusive of amounts retained for central office operations and reasonable reserves for future distribution. All costs of waiving or remitting tuition pursuant to subsection (f) of this section shall be charged to the Regional Community-Technical Colleges Operating Fund. Repairs, alterations or additions to facilities supported

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149 by operating funds and costing one million dollars or more shall require 150 the approval of the General Assembly, or when the General Assembly 151 is not in session, of the Finance Advisory Committee. Any balance of 152 receipts above expenditures shall remain in said fund, except such sums 153 as may be required for deposit into a debt service fund or the General 154 Fund for further payment by the Treasurer of debt service on general 155 obligation bonds of the state issued for purposes of the regional 156 community-technical colleges.

- Sec. 5. Subsection (b) of section 10a-99 of the general statutes is repealed and the following is substituted in lieu thereof (*Effective July 1*, 2021):
- 160 (b) The Board of [Trustees of the Connecticut State University 161 System Regents for Higher Education shall establish and administer a 162 fund to be known as the Connecticut State University System Operating 163 Fund. Appropriations from general revenues of the state and upon 164 request by the Connecticut State University System and with the annual 165 review and approval by the Secretary of the Office of Policy and Management, the amount of the appropriations for fringe benefits 166 167 pursuant to subsection (a) of section 4-73, shall be transferred from the 168 State Comptroller and all tuition revenue received by the Connecticut 169 State University System in accordance with the provisions of subsection 170 (a) of this section shall be deposited in said fund. Income from student 171 fees or related charges, the proceeds of auxiliary activities and business 172 enterprises, gifts and donations, federal funds and grants, subject to the 173 provisions of sections 10a-98 to 10a-98g, inclusive, and all receipts 174 derived from the conduct by a state university of its education extension 175 program and its summer school session shall be credited to said fund 176 but shall be allocated to the central office and institutional operating 177 accounts which shall be established and maintained for the central office 178 and each state university. Any such gifts and donations, federal funds 179 and grants for purposes of research shall be allocated to separate 180 accounts within such central office and institutional operating accounts. 181 If the Secretary of the Office of Policy and Management disapproves 182 such transfer, [he] the secretary may require the amount of the

183 appropriation for operating expenses to be used for personal services 184 and fringe benefits to be excluded from said fund. The State Treasurer 185 shall review and approve the transfer prior to such request by the 186 university. The board [of trustees] shall establish an equitable policy, in 187 accordance with section 10a-8, as amended by this act, for allocation of 188 appropriations from general revenues of the state, fringe benefits 189 transferred from the State Comptroller and tuition revenue deposited in 190 the Connecticut State University System Operating Fund. At the 191 beginning of each quarter of the fiscal year, the board shall allocate and 192 transfer, in accordance with said policy, moneys for expenditure in such 193 institutional operating accounts, exclusive of amounts retained for 194 central office operations and reasonable reserves for future distribution. 195 All costs of waiving or remitting tuition pursuant to subsection (f) of this 196 section shall be charged to the Connecticut State University System 197 Operating Fund. Repairs, alterations or additions to facilities supported 198 by the Connecticut State University System Operating Fund and costing 199 one million dollars or more shall require the approval of the General 200 Assembly, or when the General Assembly is not in session, of the Finance Advisory Committee. Any balance of receipts above 201 202 expenditures shall remain in said fund, except such sums as may be 203 required for deposit into a debt service fund or the General Fund for 204 further payment by the Treasurer of debt service on general obligation 205 bonds of the state issued for purposes of the Connecticut State 206 University System.

Sec. 6. Subsection (a) of section 10a-6 of the general statutes is repealed and the following is substituted in lieu thereof (*Effective July 1*, 209 2021):

(a) The Board of Regents for Higher Education shall: (1) Establish policies and guidelines for the Connecticut State University System, the regional community-technical college system and Charter Oak State College; (2) develop a master plan for higher education and postsecondary education at the Connecticut State University System, the regional community-technical college system and Charter Oak State College consistent with the goals identified in section 10a-11c; (3)

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establish tuition and student fee policies for the Connecticut State University System, the regional community-technical college system and Charter Oak State College; (4) monitor and evaluate the effectiveness and viability of the state universities, the regional community-technical colleges and Charter Oak State College in accordance with criteria established by the board; (5) [merge or close] recommend a merger or closing of institutions within the Connecticut State University System, the regional community-technical college system and Charter Oak State College in accordance with criteria established by the board, provided (A) such [recommended merger or closing] recommendation shall require a two-thirds vote of the board, [and] (B) notice of such recommended merger or closing shall be sent, in accordance with the provisions of section 11-4a, to the joint standing committee of the General Assembly having cognizance over matters relating to higher education, and [to the General Assembly] (C) such recommended merger or closing shall be approved by a majority vote of both houses of the General Assembly or rejected by a majority vote of either house of the General Assembly not later than one year after receiving notice by the board pursuant to subparagraph (A) of this subdivision or the adjournment of the next regular session of the General Assembly, whichever is later, provided if the General Assembly fails to act, such recommended merger or closing shall be deemed approved; (6) review and approve mission statements for the Connecticut State University System, the regional community-technical college system and Charter Oak State College and role and scope statements for the individual institutions and campuses of such constituent units; (7) review and approve any recommendations for the establishment of new academic programs submitted to the board by the state universities within the Connecticut State University System, the regional community-technical colleges and Charter Oak State College, and, in consultation with the affected constituent units, provide for the initiation, consolidation or termination of academic programs; (8) develop criteria to ensure acceptable quality in (A) programs at the Connecticut State University System, the regional community-technical college system and Charter Oak State College, and (B) institutions

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252 within the Connecticut State University System and the regional 253 community-technical college system and enforce standards through 254 licensing and accreditation; (9) prepare and present to the Governor and 255 General Assembly, in accordance with section 10a-8, consolidated 256 operating and capital expenditure budgets for the Connecticut State 257 University System, the regional community-technical college system 258 and Charter Oak State College developed in accordance with the 259 provisions of said section 10a-8; (10) review and 260 recommendations on plans received from the Connecticut State 261 University System, the regional community-technical college system 262 and Charter Oak State College to implement the goals identified in 263 section 10a-11c; (11) appoint advisory committees with representatives 264 from public and independent institutions of higher education to study 265 methods and proposals for coordinating efforts of the public institutions 266 of higher education under its jurisdiction with The University of 267 Connecticut and the independent institutions of higher education to 268 implement the goals identified in section 10a-11c; (12) evaluate (A) 269 means of implementing the goals identified in section 10a-11c, and (B) 270 any recommendations made by the Planning Commission for Higher 271 Education in implementing the strategic master plan pursuant to section 272 10a-11b through alternative and nontraditional approaches such as 273 external degrees and credit by examination; (13) coordinate programs 274 and services among the Connecticut State University System, the 275 regional community-technical college system and Charter Oak State 276 College; (14) assess opportunities for collaboration with The University 277 of Connecticut and the independent institutions of higher education to 278 implement the goals identified in section 10a-11c; (15) make or enter into 279 contracts, leases or other agreements in connection with its 280 responsibilities under this part, provided all acquisitions of real estate 281 by lease or otherwise shall be subject to the provisions of section 4b-23; 282 (16) be responsible for the care and maintenance of permanent records 283 of institutions of higher education dissolved after September 1, 1969; 284 (17) prepare and present to the Governor and General Assembly 285 legislative proposals affecting the Connecticut State University System, 286 the regional community-technical college system and Charter Oak State

287 College; (18) develop and maintain a central higher education 288 information system and establish definitions and data requirements for 289 the Connecticut State University System, the regional community-290 technical college system and Charter Oak State College; (19) report all 291 new programs and program changes at the Connecticut State University 292 System, the regional community-technical college system and Charter 293 Oak State College to the Office of Higher Education; and (20) undertake 294 such studies and other activities as will best serve the higher educational 295 interests of the Connecticut State University System, the regional 296 community-technical college system and Charter Oak State College.

This act shall take effect as follows and shall amend the following					
sections:					
Section	July 1, 2021	New section			
Sec. 2	July 1, 2021	New section			
Sec. 3	July 1, 2021	10a-8			
Sec. 4	July 1, 2021	10a-77(b)			
Sec. 5	July 1, 2021	10a-99(b)			
Sec. 6	July 1, 2021	10a-6(a)			

Statement of Legislative Commissioners:

In Section 1(a), the subsection was divided into subdivisions for clarity and in Sections 1(b) and 2(b), "pursuant to subsection (a) of this section" was changed to "in accordance with such policy" for accuracy.

HED Joint Favorable Subst.

The following Fiscal Impact Statement and Bill Analysis are prepared for the benefit of the members of the General Assembly, solely for purposes of information, summarization and explanation and do not represent the intent of the General Assembly or either chamber thereof for any purpose. In general, fiscal impacts are based upon a variety of informational sources, including the analyst's professional knowledge. Whenever applicable, agency data is consulted as part of the analysis, however final products do not necessarily reflect an assessment from any specific department.

OFA Fiscal Note

State Impact:

Agency Affected	Fund-Effect	FY 22 \$	FY 23 \$
Board of Regents for Higher	Various - See	See Below	See Below
Education	Below		

Note: Various=Various

Municipal Impact: None

Explanation

The bill requires specific training for new college and university governing board members, which results in no fiscal impact to the constituent units, and makes some changes regarding the Board of Regents, which may result in a fiscal impact to the board.

Section 2 requires the University of Connecticut's Board of Trustees and the Board of Regents to ensure that new board members complete training in numerous specified topics. This section results in no fiscal impact to the constituent units because any topics not currently covered in new member orientations can be added, using existing resources.

Sections 3 through 5 result in no fiscal impact to the Board of Regents as it makes procedural, technical, and conforming changes to statutes involving the board. Among other changes, the bill requires the BOR to include the Connecticut State Colleges and Universities (CSCU) central office (i.e., system office) in their budget request submitted to the Office of Policy and Management. The central office is primarily funded by General Fund and other revenues received by the colleges and universities in the CSCU system, which is unchanged by the bill.

Section 6 may prevent or delay for up to 12 to 16 months any savings

or costs anticipated to result from any college or university merger or closure approved by the Board of Regents. The bill requires an affirmative vote of the General Assembly within a specified timeframe equal to 12 to 16 months in order for the merger or closure to proceed (or the proposal is deemed accepted), which delays any anticipated costs or savings. The length of the delay would be equal to the amount of time between the General Assembly receiving merger or closure notice and the date of an affirmative vote (or deemed acceptance). If within the voting timeframe one chamber of the General Assembly rejects the merger or closure, the merger or closure will be halted, which prevents the realization of any savings or costs that would have resulted.

The Out Years

The annualized ongoing fiscal impact identified above would continue into the future. The fiscal impact depends on the length of delay described above and the amount of any one-time or annual savings or costs anticipated to result from a merger or closure.

OLR Bill Analysis sSB 824

AN ACT REQUIRING TRAINING FOR THE MEMBERS OF THE GOVERNING BOARDS OF INSTITUTIONS OF HIGHER EDUCATION AND CONCERNING THE CONNECTICUT STATE COLLEGES AND UNIVERSITIES' BUDGET AND AUTHORITY TO MERGE OR CLOSE INSTITUTIONS.

SUMMARY

This bill requires public and private Connecticut higher education institutions to train their new governing board members within the first year they serve. The bill establishes the required instruction and training topics, which include financial, legal and ethical, and institutional operation training topics, among others. By January 1, 2022, each institution must post on its website the training policy and a summary of the instruction and training board members received.

Additionally, the bill does the following:

- requires the Board of Regents for Higher Education (BOR) to make the Connecticut State Colleges and Universities (CSCU) central office a separate line item in the consolidated operating and capital expenditure budgets and
- 2. eliminates BOR's authority to merge or close institutions within the Connecticut State University and regional community-technical college systems and Charter Oak State College, replacing it with ways for the legislature to approve or reject merger or closure recommendations.

Lastly, the bill makes several conforming and technical changes.

EFFECTIVE DATE: July 1, 2021

§ 1 — PRIVATE INSTITUTION GOVERNING BOARD TRAINING

The bill requires each private college and university governing board to establish a policy by January 1, 2022, that requires new, first-time board members to receive instruction and training within the first year of membership. The training topics must include (1) financial management of higher education institutions, (2) board members' legal and fiduciary responsibilities, and (3) applicable accreditation standards for higher education institutions and programs of higher learning.

§ 2 — PUBLIC INSTITUTION GOVERNING BOARD TRAINING

The bill requires BOR and the UConn Board of Trustees (BOT) to each adopt a policy by January 1, 2022, that requires new governing board members to receive instruction and training within the first year of appointment on the topics listed in Table 1.

Table 1: Training Topics for BOR and UConn BOT Members

Board Operations and Member Duties				
A board member's duties to the state and the institution				
Each board committee and its functions, including the executive committee				
Financial Matters				
Professional accounting and reporting standards				
Business operations, administration, budgeting, financing, financial reporting, financial reserves, and endowment managing for higher education institutions				
Institutional advancement, including philanthropic giving, and fundraising initiatives				
Legal and Ethical Matters				
Methods for meeting the board's statutory, regulatory, and fiduciary obligations				
State Freedom of Information Act provisions				
A board member's institutional and statutory ethical responsibilities				
Institutional Operations				
Development and implementation of institutional policies				
Oversight of planning, construction, maintenance, expansion, and renovation projects that impact the institution's infrastructure, physical facilities, and natural				

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environment

Workforce planning, strategy, and investment

Alumni programming, communications and media, government and public relations, and community affairs

Student Issues

Tuition, mandatory fees, and student debt trends

Student welfare issues, including academic studies, curriculum, residence life, student governance and activities, and general physical and mental well-being

General Higher Education Issues

Current and anticipated higher education issues

Other topics each governing board deems necessary

§§ 3-5 — BOR BUDGETING PROCESS

The bill requires BOR to make the CSCU central office a separate line item in the consolidated operating and capital expenditure budgets that it submits to the Office of Policy and Management (OPM) (see BACKGROUND). Under current law, the budget is itemized by each state university, regional community technical college, and Charter Oak State College.

The bill also exempts central office appropriations from the same statutory limits on allotment reductions (i.e., rescissions) that apply to the public colleges and universities.

§ 6 — LEGISLATIVE APPROVAL TO MERGE OR CLOSE INSTITUTIONS

The bill eliminates BOR's authority to merge or close institutions within the Connecticut State University and regional community-technical college systems and Charter Oak State College, replacing it with the authority to make merger or closing recommendations to the legislature. The bill also (1) creates new legislative notice requirements for BOR to follow when recommending an institutional merger or closure and (2) establishes mechanisms for the legislature to approve or

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reject the recommendations.

Under current law, BOR may merge or close the above institutions upon a two-thirds vote of its members and after notifying the General Assembly and the Education Committee about the recommended action. The bill instead requires (1) BOR to notify only the Higher Education and Employment Advancement Committee and (2) a majority vote of both the House and Senate to approve a BOR-recommended merger or closure.

Under the bill, if the legislature fails to act within one year after receiving notice or by adjournment of the next regular legislative session, whichever is later, the merger or closure is deemed approved. Conversely, the merger or closure may be rejected by a majority vote of at least one chamber.

BACKGROUND

BOR Budget Preparation

By law, BOR must develop either a formula or a program-based budgeting system for each institution to use when preparing their requested operating budgets. Using the formula or system, BOR then prepares a single budget request to submit to the OPM secretary, itemized by university, regional community-technical college, and Charter Oak State College. The request has a proposed expenditure plan that includes the (1) total appropriation requested from the legislature, (2) amount to be appropriated from the General Fund, and (3) amount to be paid from tuition revenues (including any proposed tuition increases) (CGS § 10a-8(a)).

Related Bills

HB 5545 (File 145), favorably reported by the Higher Education and Employment Advancement Committee, contains the same provisions on BOR budgeting as §§ 3-5 of the bill.

HB 6403 (File 155), favorably reported by the Higher Education and Employment Advancement Committee, contains the same provisions on legislative approval of merging or closing CSCU institutions as § 6 of

the bill.

COMMITTEE ACTION

Higher Education and Employment Advancement Committee

Joint Favorable Substitute Yea 22 Nay 0 (03/18/2021)